

~~CONFIDENTIAL~~

5 October 1948

MEMORANDUM TO: Chief, ICAPS

SUBJECT: Reorganization of ICAPS
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1. I concur with [REDACTED] that, for the job in hand, there is much too much high priced help assigned to ICAPS. However, there is still a coordinating function to be performed, as is indicated in the letter from the Executive Director to all Assistant Directors dated 23 Sept 1947 as follows: "ICAPS will continue to follow up and advise the Director of Central Intelligence on the initial implementation of overall policies, plans and procedures for inter-agency intelligence activities." I believe that perhaps one representative of the Department of State and one from the Defense Department may be needed unless the so-called Standing Committee theory is abandoned. If this latter can be effected, and the ICAPS people therefore permitted direct access to the working level people for initial coordination and to the high-level heads for confirmation, there may be enough job for the present personnel.

2. It is my opinion that the Standing Committee thesis, as presently operating, was never fully supported by the IAC. And, in the Army, is not supported. Since most of the negotiations necessarily must be supported by "experts," it would seem to me that ICAPS can dig up those experts either before or after they have gotten agreement, in principle, on the basic premise from the IAC head concerned.

3. I further feel that ICAPS should be kept informed of what is going on in the field of coordination with IAC agencies by direct liaison. In other words, when an ORE project is sent to IAC for comment or concurrence, ICAPS should know in order to be able to assist on ironing out any kinks as they arise. This would be assisted - as would many other of CIA operations - were the whole outfit, except perhaps OSO, in the same building. But that is another question.

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